Model Complaints Procedure For Publication

Note: the following complaints procedure is based on the current (2020) DfE model and guidance as updated on 16 January 2021

NAME OF SCHOOL …………

Introduction

*Insert information about the school’s ethos, values etc eg*

As a Church of England School, Christian values are at the heart of all we do. We value our

relationship with parents and all members of the school and local community. If you have a concern

we want to know about it so that it can be dealt with immediately. Most issues can be dealt with

easily and quickly, but to ensure all concerns are handled effectively the Governing Body has

adopted a complaints policy and procedure.

The school’s Complaints Procedure is devised with the intention that it will:

* usually be possible to resolve problems by informal means;
* be simple to use and understand;
* treat complaints confidentially;
* allow problems to be handled swiftly;
* inform future practice so that a problem is unlikely to recur;
* ensure that the school’s attitude to a pupil will never be affected by a parental complaint;
* discourage anonymous complaints;
* actively encourage strong home-school links;
* ensure that any person complained against has equal rights with the person making the

complaint;

* reaffirm the partnership between parents, staff and governors as we work together for the

good of the pupils in the school;

* be regularly reviewed

Guidance Notes

Please read these guidance notes before raising a complaint

Who can make a complaint?

This complaints procedure is not limited to parents or carers of children that are registered at the

school. Any person, including members of the public, may make a complaint to <School Name>

about any provision of facilities or services that we provide. Unless complaints are dealt with under separatestatutory procedures (such as appeals relating to exclusions or admissions), we will use this

complaints procedure.

The difference between a concern and a complaint

A concern can be defined as ‘an expression of worry or doubt over an issue considered to be important for which reassurances are sought’. A complaint may be defined as ‘an expression of dissatisfaction however made, about actions taken or

a lack of action’. It is in everyone’s interest that concerns and complaints are resolved at the earliest

possible stage. Many issues can be resolved informally, without the need to use the formal stages of

the complaints procedure.

How to raise a concern or make a complaint

A concern or complaint can be made in person, in writing or by telephone. It may also be made by a

third party acting on behalf on a complainant, as long as they have appropriate consent to do so.

Concerns should be raised with either the class teacher or headteacher. If the issue remains

unresolved, the next step is to make a formal complaint.

Complaints against school staff (except the headteacher) should be made in the first instance, to

<Name> (the headteacher) via the school office. Please mark them as Private and Confidential.

Complaints that involve or are about the headteacher should be addressed to <Name> (the Chair

of Governors), via the school office. Please mark them as Private and Confidential.

Complaints about the Chair of Governors, any individual governor or the whole governing body

should be addressed to <Name> (the Clerk to the Governing Body) via the school office. Please mark

them as Private and Confidential.

Please do not approach individual governors to raise concerns or complaints. They have no power

to act on an individual basis and it may prevent them from considering complaints at a later stage.

For ease of use, a template complaint form is included at the end of this procedure. If you require

help in completing the form, please contact the school office. You can also ask third party

organisations like the Citizens Advice to help you.

In accordance with equality law, we will consider making reasonable adjustments if required, to

enable complainants to access and complete this complaints procedure. For instance, providing

information in alternative formats, assisting complainants in raising a formal complaint or holding

meetings in accessible locations.

Anonymous complaints

We will not normally investigate anonymous complaints. However, the headteacher or Chair of

Governors, if appropriate, will determine whether the complaint warrants an investigation.

Time scales

You must raise the complaint within three months of the incident or, where a series of associated

incidents have occurred, within three months of the last of these incidents. We will consider

complaints made outside of this time frame only in exceptional circumstances.

Complaints received outside of term time

We will consider complaints made outside of term time to have been received on the first school

day after the holiday period.

Scope of this Complaints Procedure

Some issues have associated statutory procedures and cannot be dealt with under our Complaints

Procedure. These are listed below.

|  |  |
| --- | --- |
| Issue | Who to contact |
| • Admissions to schools  • Statutory assessments of Special  Educational Needs  • School re-organisation proposals | Concerns about admissions, statutory assessments of Special  Educational Needs, or school re-organisation proposals  should be raised with <insert local authority details> |
| • Matters likely to require a Child  Protection Investigation | Complaints about child protection matters are handled under our child protection and safeguarding policy and in  accordance with relevant statutory guidance. If you have  serious concerns, you may wish to contact the local authority designated officer (LADO) who has local responsibility for safeguarding or the Multi-Agency Safeguarding Hub (MASH).  <insert details>. |
| • Exclusion of children from  school\* | Further information about raising concerns about exclusion  can be found at: www.gov.uk/school-disciplineexclusions/exclusions.  *\*complaints about the application of the behaviour policy can*  *be made through the school’s complaints procedure.* |
| • Whistleblowing | We have an internal whistleblowing procedure for all our  employees, including temporary staff and contractors.  The Secretary of State for Education is the prescribed person  for matters relating to education for whistleblowers in  education who do not want to raise matters direct with their  employer. Referrals can be made at:  www.education.gov.uk/contactus.  Volunteer staff who have concerns about our school should  complain through the school’s complaints procedure.You may also be able to complain direct to the LA or Department for Education depending on the substance of your complaint. |
| • Staff grievances | Complaints from staff will be dealt with under the school’s  internal grievance procedures. |
| • Staff conduct | Complaints about staff conduct will be dealt with under the  school’s internal disciplinary procedures, if appropriate.  Complainants will not be informed of any disciplinary action  taken against a staff member as a result of a complaint.  However, the complainant will be notified that the matter is  being addressed. |
| • Complaints about organisations  who use school premises or  facilities | Providers should have their own complaints procedure to deal with complants about their services.  Please contact them direct. |
| • National Curriculum - content | Please contact the Department for Education at:  www.education.gov.uk/contactus |

Legal considerations

If other bodies are investigating aspects of the complaint, for example the police, local authority

(LA) safeguarding teams or Tribunals, this may impact our ability to adhere to the timescales within

this procedure or result in the procedure being suspended until those public bodies have completed

their investigations. If a complainant commences legal action against <School Name> in relation to

the complaint, we will consider whether to suspend the complaints procedure in relation to their

complaint until those legal proceedings have concluded.

Resolving complaints

At each stage in the procedure, <School Name> wants to resolve the complaint. If appropriate, we

will acknowledge that the complaint is upheld in whole or in part. In addition, we may offer one or

more of the following:

* an explanation
* an admission that the situation could have been handled differently or better
* an assurance that we will try to ensure the event complained of will not recur
* an explanation of the steps that have been or will be taken to help ensure that it will not
* happen again and an indication of the timescales within which any changes will be made
* an undertaking to review school policies in light of the complaint
* an apology
* access to mediation.

Withdrawal of a Complaint

If you wish to withdraw your complaint, we will ask you to confirm this in writing.

Stages in the complaints procedure

* **Informal**

If you have a concern we would like you to tell us about it so that we can talk with

you and see how best to resolve the issue. The majority of concerns can be resolved

informally by speaking to a member of staff. Whatever your concern, please know that we

shall treat it as strictly confidential and that our support and respect for you and your child

will not be affected.

Please contact your child’s class teacher/form tutor (delete as appropriate), or other

appropriate member of staff, and arrange a time when you can discuss the issue. It may be

possible for you to see the member of staff straight away but normally it is better to make

an appointment so that you can sit and talk things through. It may be possible to give a

response immediately, but where any investigation or information is required, a response

will be given within five school days.

* **Formal Stage 1**

If you have not resolved your issue by informal means, or you wish to refer it directly to a

formal process you should contact the headteacher. If your complaint is about the

headteacher you should contact the chair of governors c/o the school. It is helpful if you can

give a brief outline of your concern on the school’s complaints form.

*Note: The headteacher may delegate the investigation to another member of the school’s*

*senior leadership team but not the decision to be taken.*

During the investigation, the headteacher (or investigator) will:

* if necessary, interview those involved in the matter and/or those complained of,

allowing them to be accompanied if they wish

* keep a written record of any meetings/interviews in relation to their investigation.

At the conclusion of the investigation, the headteacher will provide a formal written

response within <insert number> school days of the date of receipt of the complaint.

If the headteacher is unable to meet this deadline, they will provide the complainant with

an update and revised response date. Where appropriate, it will include details of actions

<School Name> will take to resolve the complaint.

The headteacher will advise the complainant of how to escalate their complaint if they are

dissatisfied with the outcome of Stage 1.

If the complaint is about the headteacher, or a member of the governing body (including the

Chair or Vice-Chair), a suitably skilled governor will be appointed to complete all the actions

at Stage 1. Complaints about the headteacher or member of the governing body must be

made to the Clerk, via the school office.

If the complaint is:

* jointly about the Chair and Vice Chair or
* the entire governing body or
* the majority of the governing body

Stage 1 will be considered by an independent investigator appointed by the governing body.

At the conclusion of their investigation, the independent investigator will provide a formal

written response.

* **Formal Stage 2**

If you are dissatisfied with the outcome at Stage 1 you may ask for your complaint to be considered at Stage 2

by a complaints committee of the governing body by writing to the Clerk to the Governors

c/o the school. The committee will be formed of three governors with no prior involvement.

They will listen to you, to the headteacher and, if appropriate, any others involved and

come to a decision. You may bring a friend to the hearing if you wish.

A request to escalate to Stage 2 must be made to the Clerk, via the school office, within

<insert number> school days of receipt of the Stage 1 response. Requests received outside

this time frame will only be considered in exceptional circumstances. The Clerk will write to

the complainant to inform them of the date of the committee meeting. They will aim to

convene a meeting within <insert number> school days of receipt of the Stage 2 request. If

this is not possible, the Clerk will provide an anticipated date and keep the complainant

informed.

If the complainant rejects the offer of three proposed dates, without good reason, the Clerk

will decide when to hold the meeting. It will then proceed in the complainant’s absence on

the basis of written submissions from both parties.

The complaints committee will consist of at least three governors with no prior involvement

or knowledge of the complaint. Prior to the meeting, they will decide amongst themselves

who will act as the Chair of the Complaints Committee. If there are fewer than three

governors from <School Name> available, the Clerk will source any additional, independent

governors through another local school or through their LA’s Governor Services team, in

order to make up the committee.

You are entitled to bring someone along to the complaints committee for support. This can

be a relative or friend. We do not encourage either party to bring legal representatives to

the committee meeting. However, there may be occasions when legal representation is

appropriate - for instance, if a school employee is called as a witness, they may be

supported by union and/or legal representation. Representatives from the media are not

permitted to attend.

Any written material will be circulated to all parties at least <insert number> school days

before the date of the meeting. The committee will not normally accept, as evidence,

recordings of conversations that were obtained covertly and without the informed consent

of all parties being recorded.

The committee will also not review any new complaints or consider evidence unrelated to

the initial complaint. New complaints must be dealt with from Stage 1 of the procedure.

The meeting will be held in private. Electronic recordings of meetings or conversations are

not permitted unless a complainant’s own disability or special needs require it. In this case

the school will make appropriate arrangements and prior knowledge and consent of all

parties must be sought. Consent will be recorded in any minutes taken.

The committee will consider the complaint and all the evidence presented. The committee

can:

* uphold the complaint in whole or in part
* dismiss the complaint in whole or in part.

If the complaint is upheld in whole or in part, the committee will:

* decide on the appropriate action to be taken to resolve the complaint
* where appropriate, recommend changes to the school’s systems or procedures to prevent similar issues in the future.

The Chair of the Committee will provide the complainant and <School Name> with a full explanation

of their decision and the reason(s) for it, in writing, within <insert number> school days. The letter

to the complainant will include details of how to contact the Department for Education if they are

dissatisfied with the way their complaint has been handled by <…School>.

If the complaint is about:

* the Chair and Vice Chair jointly or
* the entire governing body or
* the majority of the governing body

Stage 2 will be heard by a committee of independent governors. The response will detail any actions

taken to investigate the complaint and provide a full explanation of the decision made and the

reason(s) for it. Where appropriate, it will include details of actions <School Name> will take to

resolve the complaint. The response will also advise the complainant of how to escalate their

complaint should they remain dissatisfied.

Social Media

In order for complaints to be resolved as quickly and fairly as possible, <insert school name here>

requests the complainants do not discuss complaints publically via social media such as Facebook

and Twitter. Complaints will be dealt with confidentially for those involved, and we expect

complainants to observe confidentiality also.

Staff conduct complaints

If it is determined that staff disciplinary or capability proceedings are necessary in order to resolve

the issue, the details of this action will remain confidential to the headteacher and/or the

individual’s line manager. The complainant is entitled to be informed that action is being taken and

the eventual outcome of any such action, but they are not entitled to participate in the proceedings

or receive any detail about them.

Serial and unreasonable complaints

We hope that our procedures will enable complaints and concerns to be resolved amicably. Very

occasionally schools experience unreasonable and unacceptable behaviour in relation to complaints

or repetition of issues after the complaints procedure has run its course. <School

Name> has adopted the

DfE model policy for these circumstances, which is attached to this procedure.

Next Steps

If the complainant believes the school did not handle their complaint in accordance with the

published complaints procedure or they acted unlawfully or unreasonably in the exercise of their duties under education law , they can contact the

Department for Education after they have completed Stage 2. The Department for Education will

not normally reinvestigate the substance of complaints or overturn any decisions made by <School

Name>. They will consider whether <School Name> has adhered to education legislation and any

statutory policies connected with the complaint.

The complainant can refer their complaint to the Department for Education online at:

[www.education.gov.uk/contactus](http://www.education.gov.uk/contactus), by telephone on: 0370 000 2288 or by writing to:

Department for Education

Piccadilly Gate

Store Street

Manchester

M1 2WD

ANNEX B

|  |  |
| --- | --- |
| COMPLAINT FORM | |
| Name of School | |
| When we receive a written complaint, we aim to acknowledge its receipt within <Insert> school days and send a full or interim response within <Insert> school days. | |
| Your name | Name of pupil (if relevant):  Relationship to pupil (if relevant): |
| Address / email: | |
| Postcode: | |
| Telephone (day): | Telephone (evening): |
| Please give details of your complaint and how has it affected you? | |
| Are you attaching any paperwork? If so, please list below: | |
| Have you discussed this matter with a member of staff before filling in this form? If so, who did you speak to and what was the response? | |
| What actions do you feel might resolve the problem at this stage? | |
| Signature: Date: | |
| **Please return this form to ...........................................................** | |
| **Official use only:** Date acknowledgement sent: By whom:  Complaint referred to:………………………………….. on …………………………….. | |

ANNEX C

Model School policy for managing serial and unreasonable complaints

<School Name> is committed to dealing with all complaints fairly and impartially, and to providing a

high quality service to those who complain. We will not normally limit the contact complainants

have with our school. However, we do not expect our staff to tolerate unacceptable behaviour and

will take action to protect staff from that behaviour, including that which is abusive, offensive or

threatening.

<School Name> defines unreasonable behaviour as that which hinders our consideration of

complaints because of the frequency or nature of the complainant’s contact with the school, such

as, if the complainant:

* refuses to articulate their complaint or specify the grounds of a complaint or the outcomes

sought by raising the complaint, despite offers of assistance

* refuses to co-operate with the complaints investigation process
* refuses to accept that certain issues are not within the scope of the complaints procedure
* insists on the complaint being dealt with in ways which are incompatible with the complaints

procedure or with good practice

* introduces trivial or irrelevant information which they expect to be taken into account and

commented on

* raises large numbers of detailed but unimportant questions, and insists they are fully

answered, often immediately and to their own timescales

* makes unjustified complaints about staff who are trying to deal with the issues, and seeks to

have them replaced

* changes the basis of the complaint as the investigation proceeds
* repeatedly makes the same complaint (despite previous investigations or responses

concluding that the complaint is groundless or has been addressed)

* refuses to accept the findings of the investigation into that complaint where the school’s

complaint procedure has been fully and properly implemented and completed including

referral to the Department for Education

* seeks an unrealistic outcome
* makes excessive demands on school time by frequent, lengthy and complicated contact with

staff regarding the complaint in person, in writing, by email and by telephone while the

complaint is being dealt with

* uses threats to intimidate
* uses abusive, offensive or discriminatory language or violence
* knowingly provides falsified information
* publishes unacceptable information on social media or other public forums.

Complainants should try to limit their communication with the school that relates to their

complaint, while the complaint is being progressed. It is not helpful if repeated correspondence is

sent (either by letter, phone, email or text), as it could delay the outcome being reached.

Whenever possible, the headteacher or Chair of Governors will discuss any concerns with the

complainant informally before applying an *‘unreasonable’* marking.

If the behaviour continues, the headteacher will write to the complainant explaining that their

behaviour is unreasonable and ask them to change it. For complainants who excessively contact

<School Name> causing a significant level of disruption, we may specify methods of communication

and limit the number of contacts in a communication plan. This will be and carried out in accordance with the Department for Education - Best practice guidance for Schools Complaints Procedures, as updated in January 2021 .

In response to any serious incident of aggression or violence, we will immediately inform the police

and communicate our actions in writing. This may include barring an individual from <School

Name>.

ANNEX D

PROCEDURAL ADVICE - CONDUCTING INTERVIEWS WITH COMPLAINANTS

1. In conducting interviews with complainants, headteachers (or chairs of governors, if

relevant) should:

1. have regard to confidentiality at all times. The need to treat conversations and

correspondence as confidential is of paramount importance; from the outset all parties

to a complaint should be made aware of the need for confidentiality.

1. listen attentively and sympathetically to complainants, allowing them to explain their

concern/s in their own way. After they have finished, it may be necessary to try to

clarify the issue(s) by asking questions and summarising what has been said. It is helpful

to ascertain the complainant’s desired outcome and possibilities (if any) for redress.

Headteachers may wish to ensure that the meeting is minuted by a third party, so that

there is a clear record of the meeting.

1. 2 At the end of the interview decide if it is possible to:
2. make an immediate response to the concern/s; or
3. delay a response. It is often necessary to say to complainants that their concerns will be

carefully considered and when all the facts and circumstances have been ascertained,

they will receive a response normally within five school days.

1. Avoid passing judgement or coming to conclusions before having spoken to any third parties

and having considered all the aspects of the complaint.

1. If the complaint is against a third party, ensure that they have an opportunity to explain the

situation as they see it, but not usually in the presence of the complainant unless this is

deemed desirable by all concerned.

1. Examine the general context and constraints of the situation and consider if there are any

precedents.

1. When all the facts and circumstances relating to the matter have been ascertained make

careful notes summarising your investigation. You should then decide how to respond to the

complainant.

1. The complainant should be clearly informed of the school’s response to the complaint/s and

of the next stage in the procedure, should s/he wish to proceed further.

ANNEX E

OUTLINE OF THE PROCEDURE FOR A COMPLAINTS PANEL HEARING

The Panel may:

1. dismiss the complaint in whole or in part;
2. uphold the complaint in whole or in part;
3. decide on the appropriate action to be taken to resolve the complaint;
4. recommend changes to the school’s systems or procedures to ensure that problems of a similar nature do not recur.

The Panel members should be aware of the following:

1. the school’s complaints procedure;
2. the hearing is independent and impartial and must be seen to be so;
3. no governor may sit on the panel if they have had a prior involvement in the complaint, or

the circumstances surrounding it;

1. panel members should be drawn from a cross-section of the governing body;
2. the hearing is held in private;
3. the aim of the hearing is to resolve the complaint and achieve conciliation between the

school and the complainant;

1. it may not be possible to resolve matters to the complainant’s satisfaction, it may only be

possible to establish facts and satisfy the complaint that the matter has been taken

seriously;

1. some parents may feel nervous: the panel chair will make efforts to ensure proceedings are as informal as possible.

The chair of the panel:

1. welcomes those present and introduces each person by name;
2. stresses that the meeting is strictly confidential to those present;
3. checks that mobile phones and other devices are switched off.
4. outlines the procedure to be followed;
5. asks all attending the Panel, including witnesses, to remain available for approximately 30

minutes after they withdraw, in case the Panel needs to clarify a point;

1. ensures that key findings of fact are made and the issues addressed;
2. ensures that each party is able to state their case and ask questions without undue

interruption;

1. ensures that all written material is seen by all parties;
2. conducts the hearing in an informal manner and ensures each party treats the other with respect and courtesy.

Order of hearing:

* The complainant is invited to present their case and explain their desired outcome and any
* possibilities of redress.
* The headteacher may question both the complainant and any witnesses.
* The headteacher is invited to explain the school’s actions.
* The complainant may question the headteacher and any witnesses.
* Both parties are invited to sum up.

After the complainant and Headteacher have withdrawn, the Panel decides on its

recommendations, including any redress. The decision and recommendations of the Complaints

Panel are sent within two school days to all parties. The Panel’s decision is final.

Sometimes the Panel will need to respond to unexpected events eg

* a complainant may not arrive for the meeting. The Panel will need to consider any reason

given or any request for a postponement and decide whether to proceed in their absence or

to reconvene the meeting.

* A party may wish to introduce new written evidence not previously distributed. This should

be given to the clerk and the chair will need to consider whether to allow time for all sides

to consider the new information or to disallow it. New complaints or allegations will not be

considered.

ANNEX F

MODEL LETTERS

LETTER 1 ACKNOWLEDGEMENT LETTER (SENT WITHIN 3 SCHOOL DAYS)

Dear

Thank you for your letter/telephone call/our meeting\* of DATE. The School’s policy is to deal with

parental concerns as quickly as possible. I will investigate the matters you raise and contact you

again by (DATE) to let you know the outcome.

Thank you for bringing this matter to my attention.

Yours sincerely

Headteacher

\* delete as appropriate

LETTER 2 NOTIFICATION OF DECISION REGARDING PARENTAL COMPLAINT

Confidential

Dear

Further to your letter of (DATE) and our subsequent meeting, I have given careful consideration to

your concerns and considered all the available relevant evidence.

We agreed at our meeting that your concerns related to the following:

*(Outline the complaint)*

Following my investigation I have concluded that ……

*Include as appropriate:*

*There is insufficient evidence to reach a conclusion and I cannot therefore uphold your complaint. If*

*you are able to provide additional evidence, I will reconsider this decision.*

*Or*

*Your complaint is not substantiated by the evidence in that……. (include reasons for this conclusion).*

*Or*

*Your complaint was substantiated in part/full ….. (include reasons for this conclusion). The School will review its practices/procedures in relation to ………… with the intention of avoiding any recurrence.*

*Parents will be informed in due course of the policy changes.*

*Or*

*In order to address fully the matters investigated, the school has initiated appropriate internal*

*procedures. Due to the nature of these procedures, their outcome must remain strictly confidential. I*

*am confident however that the circumstance which gave rise to your complaint should not recur.*

I hope that you now feel that your concerns have been addressed by the school and that we can

work together in the future to ensure that no other issues reach this level of concern. However, if

you feel dissatisfied with this response you may proceed to the next stage of the complaints

procedure *(outline the process for this)*. If you wish to pursue this option please write to……………….

by …. (DATE).

Yours sincerely

Headteacher (or Chair of Governing Body, if complaint is against the headteacher)

LETTER 3 NOTIFICATION OF FORMAL HEARING OF THE COMPLAINTS PANEL

Confidential

Dear

Thank you for your letter of (DATE) indicating your wish to make a formal complaint to the

Governors’ Complaints Panel. I have been instructed to convene a meeting of the Panel in order to

hear your complaint. The Panel will consist of three governors who have had no prior involvement

in the complaint.

I write to invite you to a meeting of the Complaints Panel which will be held at ….. (time) on

…..(date) at ….. (location). You are welcome to be accompanied by a friend and/or, if necessary, an

interpreter. I would be grateful if you could confirm whether you intend to come to the meeting

and, if you bring a friend, and/or if you intend to invite any witnesses, please let me know their

names. Please also let me know if we should be aware of any issues regarding access for the

disabled.

I enclose copies of the paperwork relating to your complaint. If there is any additional written

information in support of your complaint, please send this to me by (DATE) (5 days before the

meeting) so that I may circulate this to the Panel and the headteacher. Please note that the Panel

will be discussing the issues raised in the attached papers and any further information you submit by

the deadline. It will not be possible for you to raise any new issues at the meeting.

I enclose an explanatory sheet summarising the procedure at the meeting. The Panel will consider

carefully both your views and those of the school and will make every effort to find a mutually

acceptable solution to the situation which has led to your complaint.

Yours sincerely

Clerk to the Governors

LETTER 4 OUTCOME OF HEARING OF THE COMPLAINTS PANEL

Confidential

Dear

Thank you for meeting with me and my fellow governors on the Complaints Panel on (DATE) to

discuss your complaint. I am grateful to you for the time and effort you put into presenting your

complaint.

I am writing to let you know (or confirm, if outcome announced at end of hearing) the outcome of

our consideration of your complaint.

*Include here a brief summary of the nature of the complaint and the conclusions reached by the*

*Panel, including particulars of any evidence that was pertinent to reaching a conclusion. It is*

*important that due weight is given to both the complainant’s evidence and that of the school.*

*Outcomes will vary, see letter two for possible options). Also include any actions that the school*

*intends to take as a result of the complaint, including any changes or reviews of school procedures.*

I and my fellow Panel members hope that you will feel your complaint has been fairly heard and

that all the issues you raised have been investigated appropriately. The Governors Panel is the last

stage in the School’s complaints procedure and the Governors consider that this matter is now

closed. *(The wording of this final paragraph will largely depend on the outcome and the wording*

*may need to change appropriately*).

If you are dissatisfied with the way your complaint has dealt with you may contact the School

Complaints Unit at the Department for Education (www.education.gov.uk/contactus, or by

telephone 0370 000 2288, or by writing to DFE, School Complaints Unit, Piccadilly Gate, Store St,

Manchester, M1 2WD.

Yours sincerely

Chair of Complaints Panel

Cc Headteacher

Chair of Governors

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